

Joint Strategic Committee 7 January 2014 Agenda Item 6

Ward: All

Planned Maintenance Programmes for Adur District Council and Worthing Borough Council 2014/15 Onwards

Report by the Strategic Director (AG)

#### 1.0 SUMMARY

1.1 This report seeks the Joint Strategic Committee's approval of the 2014/15 five year property, land and equipment maintenance programmes for Adur and Worthing Councils.

#### 2.0 BACKGROUND

2.1 The Councils' buildings, equipment and land are their most valuable assets. Adur have a non-housing asset valuation of £30,000,000 and approximately 120 buildings, Worthing Council's valuation is £70,000,000 with around 350 buildings in total. The properties include leased offices, shop premises, administrative buildings, theatres, leisure buildings, allotments, car parks, community centres, parks and associated buildings, cemeteries, a crematorium, a pier, beach huts, bus shelters and seats. The number of buildings the Councils' are responsible for has reduced slightly in recent years following the sale of some property assets.

# 2.2 Adur District Council

- 2.2.1 At Adur the five year planned maintenance programme was introduced in 2009/10. Low capital investment and reduced reactive repair allocations had made it increasingly difficult to consistently maintain assets to a satisfactory standard. As a result many require planned investment to ensure they are brought back to a satisfactory condition to continue to provide the Council with effective buildings facilitating services, generating income, protecting value and providing benefit to the community.
- 2.2.2 The previous approach to maintaining corporate non-housing property at Adur led to a backlog of maintenance, which would ultimately increase costs in future years and reduce the performance and appearance of our buildings and affect value. The introduction of a planned maintenance programme has arrested that decline. The current assessment of works is evidenced in the attached programme (APPENDIX A). The Planned Maintenance Programme will continue to develop over future years as the on-going rolling programme of condition surveys is completed. The programme will continue to develop into a comprehensive assessment of maintenance need and allow areas such as the backlog of works to be properly

quantified. This approach will be reflected in the Councils' Asset Management Plan.

2.2.3 The Planned Maintenance Programme for Adur for 2014/15 is based upon historical property information, some condition surveys and site inspections. The programme has been produced in line with good asset management practices which recommend that the Council consider a stronger link between the maintenance backlog identified by the condition surveys and the budget setting process. The programme should be set according to planned maintenance need, which can result in revenue savings, although these need to be supported by capital investment to tackle growing backlog and replacing or refurbishing assets that are simply beyond maintenance.

## 2.3 Worthing Borough Council

2.3.1 Worthing Council is still responsible for the maintenance of a diverse mixture of public buildings using the planned and reactive maintenance budgets. The proposed five year programme of work is set out in the attached APPENDIX B. The planned maintenance budget has been capped for many years and with restricted capital investment it is difficult to maintain our property, land and equipment to a satisfactory standard. In 2010 the 2011/12 planned maintenance budget was cut back by a further £125,000 to comply with the Cabinet's informal requirements for overall budgetary reasons resulting in an increased need to concentrate on the highest priorities. This approach has led to a steady increase in the level of backlog maintenance, which in turn leads to increased costs in future years, and a general reduction in the performance and appearance of all our buildings. Unchecked then ultimately it would not be possible to repair fabric and services of the existing buildings and replacement/alternative services and buildings will be required. Schemes that have had to be deleted from the programme because of the lack of revenue resources include the vast majority of provision for internal decorations and the deferral of other schemes. Backlog maintenance has increased to £5.2m for 2014/15 despite some capital investment with deferred planned maintenance still accumulating and continuing to do so in the current financial climate. From 1<sup>st</sup> April 2014 the Council will again be responsible for the operation and maintenance of the multi-storey and surface car parks within its ownership following the end of the 10 year NCP contract. Additional finance will be required to carry out statutory cyclical and rolling planned maintenance to these sites.

#### Backlog summary

2014/15	£5,200,000
2013/14	£3,000,000
2012/13	£2,700,000
2011/12	£2,600,000
2010/11	£2,600,000

2.3.2 The audit of Worthing Council's asset management practices by District Audit in 2008 concluded by giving Worthing a 'full assurance', the authority was considered to have a 'sound system of control designed to achieve the system objectives and that those controls were being consistently applied for asset management'. Additional planned maintenance investment of £178,500 in the capital programme for 2013/14 was beneficial in tackling some of the backlog. The current proposed programme for 2014/15 includes additional funding of £326,000 for similar purposes, although this is dependant upon the approval of capital allocations.

2.3.3 The Asset Management Plan is a live document which is continually updated forming the core of our property management.

#### 3.0 MAINTENANCE POLICY

- 3.1 The Councils have a statutory and legal obligation to carry out some forms of maintenance. They have a responsibility under Health & Safety legislation to ensure 'the workplace is maintained in an efficient state, in efficient working order and in good repair'. They also owe, under the Occupiers Liability Act, to name but one, a duty of care to all visitors and users to protect them from dangers caused by the state of the asset, works which have been carried out and those which should have been carried out to responsibly maintain it. They have responsibilities to tenants and lessees to maintain property in accordance with leases and licences. These types of maintenance have to be carried out and consequently they are high priority issues for which the available funding is used.
- 3.2 Legislation the Government is continually introducing new legislation to improve safety issues, energy consumption and reduce carbon emissions, and to generally improve the state of buildings throughout the country. This is an area where the Councils have little flexibility the works have to be carried out and are therefore another high priority for funding.
- 3.3 Adur Council is the owner of land adjacent to the River Adur and many other land drains and watercourses across the district and it has certain riparian responsibilities to main water flows and to improve the environment under cover of the Land Drainage Act 1991 and the Council's Policy Statement on Flood and Coastal Defence contained on the Council's website dated February 2001. The bid for annual maintenance and the establishment of an annual maintenance programme satisfies the policy. It also satisfied one of the recommendations of the Pitt Report by taking positive action to tackle local flooding problems.
- 3.4 Although the benefit of carrying out the works referred to above is often not readily visible to the general public, they are often costly and time-consuming, which means that there is less funding available for some of the more high profile obvious schemes.
- 3.5 Continuing Service Provisions and Income Generation after the statutory and legal issues have been complied with, it is also necessary to maintain the Councils' buildings so that other functions are able to continue. Regular maintenance of elements such as heating systems and external doors are high priorities, ensuring staff and the general public are able to fully utilise and access and exit buildings.
- 3.6 External Repairs and Decorations these repairs are clearly visible but are not deemed to be a high priority. Although the external appearance of buildings may dilapidate, it will not necessarily have an immediate impact upon the Councils' service within the building. However, the result of this non-action is that when the works are eventually carried out, the actual costs will be considerably more than

- originally anticipated as the external fabric will have deteriorated further. A deteriorated and unsightly external appearance of a building can also affect future use and revenue income, it attracts vandalism, has a detrimental affect on public image, reputation and perceived effectiveness of the Councils.
- 3.7 Internal Decorations as with item 3.6, this aspect of maintenance is required but non-essential. As this is a low priority issue, the internal finish of all buildings will continue to worsen unless resources are specifically allocated. Again this can have a severe affect on public use, reputation, potential revenue and public image.
- 3.8 Unforeseen Items each year it is inevitable that non-planned items of work will be required. These will continue to be assessed and prioritised as they arise.
- 3.9 Key Priorities some maintenance works may be desirable as a result of the Councils' Key Priorities but these works will not necessarily be given as high a priority as some of the other maintenance issues previously detailed which may, for example, reflect our legal responsibilities under leases or health and safety requirements.
- 3.10 Alternative and potentially more cost effective ways of maintaining our property are currently under review and including the employment of Community Payback and Adur Homes Building Services who were awarded the Councils' Term Maintenance Contract for corporate property in 2013.
- 3.11 The immediate effect of not maintaining our assets, buildings, equipment and land is a visible reduction in the condition of our stock (in the eyes of the public, Members, building managers and our customers) and increased breakdowns, disruption and inconvenience to service providers and users. If the lack of investment is sustained then the consequences of reduced maintenance are more dramatic with individual building components' life span drastically shortened, future maintenance, repair and renewal costs rising steeply and major disruption to the satisfactory provision of the Councils' services.
- 3.12 The Councils' maintenance policies should be to repair as far as is practicable, but when this is no longer possible replacement or renewal is undertaken. Replacement should be to 'modern day' standards, which would generally achieve enhancements, for example, in energy efficiency, sustainability, vandal resistance, etc. but inadequate maintenance budgets makes this much harder to achieve.

Maintenance is carried out in three main ways:

- Reactive: day to day repairs, including emergency or breakdown works and vandalism repairs, including graffiti removal, as well as routine maintenance. This work is the most expensive type of maintenance and can be the most disruptive and least customer-friendly.
- Planned: maintenance carried out on a programmed basis with the advantages of being able to plan for the work to suit the client and customer. This achieves better value for money as it avoids recourse to expensive reactive maintenance and work is normally awarded following competitive tender or quotes as it forms larger packages.

 Preventative: maintenance carried out on regular basis whether actually required at that time to ensure disruptive and costly breakdowns are minimised and performance and service provision maximised. This usually takes the form of service contracts maintaining on a regular basis plant such as lifts, boilers, alarms, etc.

#### 4.0 PROPOSALS

- 4.1 The proposed planned maintenance schemes themselves are of three main types:
  - Annual rolling programme: to ensure every year certain properties and equipment are maintained in satisfactory conditions, for example: repair and redecoration of seats in streets and play equipment.
  - Cyclical programme: where works are regularly required, for example: external repairs and redecoration every three to five years depending upon location and use. Three year cycles are carried out where property is sited near to the sea exposed to a saline environment. These cycles are only used as a guide with each property being assessed when it appears on the programme to ensure that the work cannot reasonably be delayed to a future year. At Worthing programme cycles have been extended beyond economical span and assets are showing signs of deterioration. Cyclical programme works can be extended beyond the economical span and whilst not desirable it has become necessary to extend them purely as a reflection of other competing priorities.
  - One-off's: these are single schemes, for example: the renovation of a flint wall, which once completed can be excluded from any future planned maintenance for a number of years. There has been a return in the past few years to capitalising some of the larger qualifying planned maintenance works. This was a direct result of the importance of effective planned maintenance being recognised in our priority scoring system for capital bids and the acknowledged need to invest in sites.

Each scheme on the proposed programme has been assessed and should be carried out if we are to ensure that our properties, land and equipment are properly and safely managed and maintained.

4.2 Only essential provision is made for any property whose future is uncertain, possibly due to redevelopment, refurbishment or private/public partnership considerations. Reactive maintenance budgets will have to be used to deal with any other maintenance requirements these properties may have. This will result in properties deteriorating in condition, and increased pressure on the reactive maintenance budget, until their future is resolved. Examples of this are:

Worthing	Adur
Worthing Leisure Centre	Adur Civic Centre
Collonade House	
High Street/Ann Street properties	
11 North Street	

- 4.3 Properties where lessees have repairing responsibilities are also excluded, in whole or in part dependant upon the lease agreement.
- 4.4 Where decision making has been delayed on a number of these schemes there is an increased risk of health and safety problems, service interruption, inability to maintain income streams and higher costs until such time as the works are eventually carried out.
- 4.5 The programmed works have been priority assessed based on a high, medium or low rating, this illustrates the level of risk associated with the elements detailed in item 4.4. This should also create a better understanding of the make up of the maintenance backlog.

## **Programme**

4.6 Attached are the draft proposed detailed programmes for 2014/15 and the works required for the following four years beyond. Also shown for Worthing is an "unaffordable" column indicating what should be done in 2014/15 if there was sufficient funding available, because there is not then this work is moved on to the following year and will inevitably slip further unless there is increased planned maintenance investment.

Appendix A - Adur Council
Appendix B - Worthing Council

4.7 A rolling programme of Stock Condition Surveys of our property continues to be carried out, together with the condition surveying of our hard surfaces with the majority being surveyed annually and new areas being identified as a result of our comprehensive asset management work. These surveys create a comprehensive database of our property, land and equipment on which to base future planned maintenance decisions. However, situations change and the coming years' programme is thoroughly reviewed before being presented to Members and, of necessity, prioritised to meet the available budget.

#### 5.0 LEGAL

5.1 The Council has a statutory and legal obligation to carry out some forms of maintenance. It has a responsibility under Health and Safety legislation to ensure 'the workplace is maintained in an efficient state, in efficient working order and in good repair'. It owes, under the Occupiers Liability Act, a duty of care to all visitors to protect them from dangers due to the state of the premises, building works which have been carried out and those which should have been carried out to responsibly maintain the building. It also has responsibilities to tenants and lessees to maintain property in accordance with leases and licences. These types of maintenance have

- to be carried out and consequently they are high priority issues for which the available funding is used.
- 5.2 Legal/Contractual Requirements the Council is obliged to carry out repairs and maintenance to properties where the lease arrangements stipulate the timescale for works to be carried out. A failure to comply with these provisions could lead to a loss of revenue and a potential claim from the lessee.
- 5.3 Legislation the government is continually introducing new legislation to improve safety issues; reduce carbon emissions; and to generally improve the state of buildings throughout the country. Once again this is an area where the Council has little or no choice the works have to be carried out and is therefore another high priority for funding.
- 5.4 Although the benefit of carrying out the works referred to above is often not readily visible to the general public, they are often costly and time-consuming, which means that there is less funding available for some for the more high profile schemes.

#### 6.0 FINANCIAL IMPLICATIONS

#### 6.1 Adur Council

- 6.1.1 As part of the 2010/11 budget proposals, Adur Council decided to create a budget provision for ongoing planned maintenance requirements of £51,000. This had previously been funded from the reserves and a continuing base budget provision was required. An Investment Property Maintenance reserve fund of £68,000 has been made available to increase the planned maintenance fund. A building maintenance reserve of £150,810 remains available should additional funding outside the planned maintenance budget be required.
- 6.1.2 For 2014/15 it is proposed that some £75,000 (inclusive of 10% internal fees) of planned maintenance is funded from Adur Council's capital programme considered elsewhere on the agenda. This is funded from within the Capital Investment Programme resources of £1m and has been partly facilitated by the top slice of £100,000 confirmed as part of the latest Capital Strategy agreed on 2<sup>nd</sup> July 2013.

# 6.2 Worthing Council

- 6.2.1 For Worthing Council the revenue budget funded element of the planned maintenance programme is funded directly by each cost centre.
- 6.2.2 The overall level of planned maintenance expenditure (funded from both revenue and capital) has fluctuated over previous years, mainly as a response to competing financial pressures. In 2014 the Council will take back responsibility for the operation of the multi-storey and surface car parks which will include all statutory and cyclical planned maintenance. The programmed work included has been highlighted within recent condition surveys commissioned by Worthing Council with the addition of statutory health & safety provisions.

Financial Year	Total Planned Maintenance Budget
2004/05	£314,000
2005/06	£471,000
2006/07	£307,370
2007/08	£415,690
2008/09	£813,720
2009/10	£1,163,680
2010/11	£834,250
2011/12	£401,270
2012/13	£440,950
2013/14	£618,660
2014/15	£588,800*

<sup>\*</sup>This could change if Cabinet decides to amend the draft capital programme.

- 6.3 As there is no contingency provision for unplanned or unanticipated urgent works dealing with the unforeseen becomes very difficult. In these circumstances there may be a need to alter the programme deferring other approved work or to seek additional finance to see urgent works carried out.
- 6.4 At Adur as the programme develops the size of the proposed planned maintenance programme will increase due to the level of backlog maintenance works required. Within the Worthing Council programme the increased level of backlog maintenance continues to be a major cause for concern. The backlog is brought about by the deterioration of our property through age and climate, increasing levels of malicious damage and the difficulties we face in being able to fund comprehensive maintenance, refurbishment, improvement or replacement The possibility of securing external funding must always be programmes. considered but the opportunity to secure such funds for primarily maintenance work is minimal. Consideration continues to be given to tackling this problem by means of externalising some services, or their management, and with it our responsibility for property maintenance should reduce. The rolling property review programme of our building and land holdings could also ultimately see a reduction in this backlog. Of course the backlog could be gradually reduced by increased capital investment but these resources are, and will continue to be, limited.

#### 7.0 CONCLUSIONS

- 7.1 We continue to try to look after our valuable property assets across both authorities in line with recognised good asset management practice although the financial restrictions and deteriorating property conditions faced are making this increasingly difficult to achieve. The rolling programme of condition surveys and other relevant information provides a comprehensive database on which to base future planned maintenance investment priorities. Additional capital investment in previous years has helped to reduce the maintenance backlog.
- 7.2 Major investment needs have been revealed by on-going surveys and our current reactive maintenance work, which identifies the backlog of maintenance works. At Worthing there is a substantial backlog of £5.2m within the 5 year programme, which could increase with any amendments to the draft capital programme, this is

without factoring in all the works required to those properties with an uncertain future. If Adur Council continues to invest at the present rate then planned maintenance commitment should continue to meet demand. The risk assessment undertaken based on high, medium and low priorities illustrates the level of risk associated with each element of maintenance enabling greater understanding of need when decisions are made about prioritising future expenditure.

7.3 There is a growing need to strategically review the property we hold. Within Worthing there are currently insufficient resources available to the Council to maintain our property assets and it is unlikely that external funding can be achieved for this purpose. One potential approach would be to reduce the number we hold by concentrating on those which enable us to deliver our key priorities. Subject to favourable market conditions, any surplus property could perhaps be disposed of creating capital receipts which could be used to tackle the remaining backlog.

#### 8.0 RECOMMENDATIONS

8.1 The Joint Strategic Committee is recommended to consider this report and agree the planned maintenance programmes proposed for 2014/15 and beyond for both Adur District Council and Worthing Borough Council

# **Local Government Act 1972 Background Papers:**

PLANNED MAINTENANCE PROGRAMMES FOR ADUR DISTRICT COUNCIL AND WORTHING BOROUGH COUNCIL 2013/14 ONWARDS Report to JSC 29<sup>th</sup> November 2012

## **Contact Officer:**

Helen Buck, Surveying & Design Services Manager Town Hall, Chapel Road, Worthing

Tel: 01903 221378

Email: helen.buck@adur-worthing.gov.uk

Dated: 5<sup>th</sup> December 2013

Appendix A - Adur District Council 2014/15 PMP Programme

Appendix B - Worthing Borough Council 2014/15 PMP Programme

Agenda item: 6

## Schedule of other matters

# 1.0 Council Priority

**1.1** The proposed planned maintenance programmes meet the following Corporate Priorities -

Protecting front line services

- 1) Provide and develop customer driven cost effective services.
- 2) Fulfil statutory obligations for delivery of front line services.

# 2.0 Specific Action Plans

2.1 Matter considered and no issues identified

## 3.0 Sustainability Issues

3.1 Sustainable methods of maintenance used where possible to reduce energy consumption and CO2 emissions.

## 4.0 Equality Issues

4.1 Matter considered and no issues identified.

## 5.0 Community Safety issues (Section 17)

5.1 Matter considered and no issues identified.

#### 6.0 Human Rights Issues

6.1 Matter considered and no issues identified.

## 7.0 Reputation

7.1 Well maintained, efficient public buildings have a positive impact on the reputation of the Council.

#### 8.0 Consultations

8.1 Matter considered and no issues identified.

#### 9.0 Risk assessment

- 9.1 Risks of failure to provide a planned maintenance programme are included in the report. In summary these consist of:
  - (i) non-compliance affecting health and safety and risk of insurance claims
  - (ii) loss of service provision
  - (iii) loss of reputation

# 10.0 Health & Safety Issues

10.1 Failure to provide a planned maintenance programme may lead to non-compliance e.g. electrical regulations

# 11.0 Procurement Strategy

11.1 All works carried out within the programme would be procured in line with Council policy.

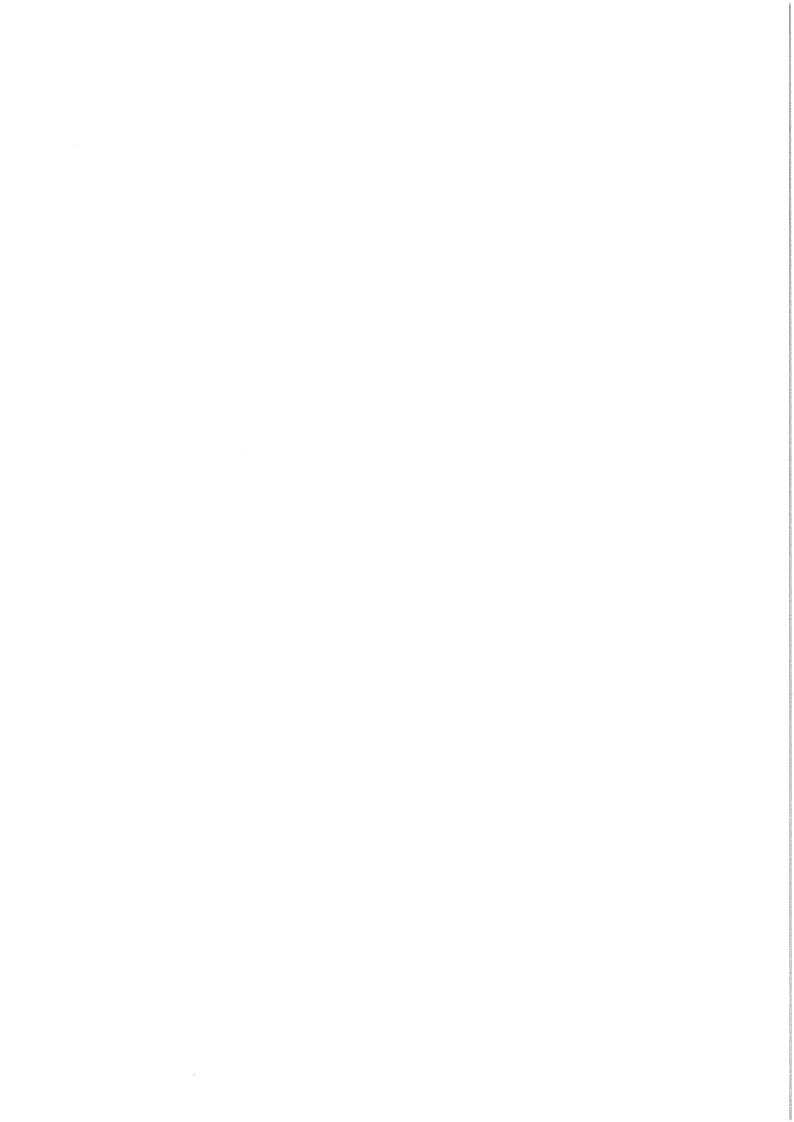
# 12.0 Partnership working

12.1 The programme has been produced by the Surveying and Design Services Team who work as a joint service managing the maintenance and improvement of all Adur and Worthing corporate non-housing properties.

APPENDIX A



COOL	/				
WEAR BLANNER MAINTENANCE PROC					
S YEAR PLANNED MAINTENANCE PROC	SRAMME FOR	CORPORAT	E PROPERTI	<u>=S</u>	
DDEDADED BY TECHNICAL SERVICES					
PREPARED BY TECHNICAL SERVICES					
SUMMARY	2014/15	2015/16	2016/17	2017/18	2018/19
CM for ENVIRONMENT	£57,050	£148,950	£126,750	£51,650	£56,250
CM for REGENERATION	£0	£0	£0	£0	£0
CM for HEALTH & WELLBEING	£59,500	£23,600	£23,050	£37,400	£13,400
CM for CUSTOMER SERVICES	£0	£0	£0	£0	£0
CM for RESOURCES	£11,500	£10,050	£16,000	£24,000	£17,300
TOTAL	£128,050	£182,600	£165,800	£113,050	£86,950
Budget to be made available from maintenance reserve funds	£53,050	£54,111	£55,193	£56,297	£57,423
(assumes a 2% inflation increase each year	r)				
Other capitalised planned maintenance	£75,000	£100,000	£100,000	£25,000	£25,000
TOTAL BUDGET AVAILABLE	£128,050	£154,111	£155,193	£81,297	£82,423
RESULTANT SHORTFALL	£0	£28,489	£10,607	£31,753	£4,527
TOTAL SHO	  RTFALL OVE	R 5 YEARS =	£70,849		
NOTES					
1. Future years will need to be prioritised a	.⊥ nd reprogramm	ned to meet the	∟ e available bu	L daets/resource	es
2. Schemes in draft capital programme as a				5-1-1-2041.00	
3. Ring fenced capital allocation of approx a		de up of appro	x £68,000		
4. 2014/15 budget includes £68,000 resen	/e funding				
5. Budget available for 2015/16 & following funding allowance	years exclude	s any reserve			
6. Capital funded schemes are shaded for	vears 1 2 & 3				



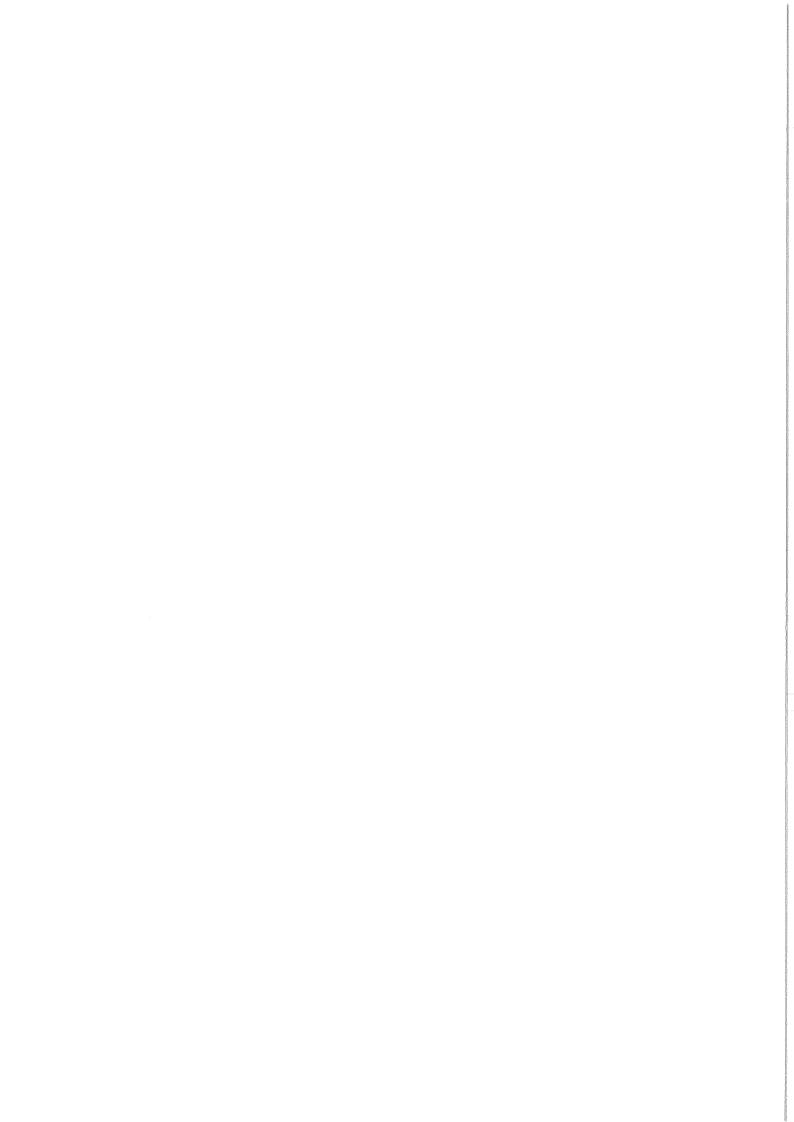
CM for ENVIRONMENT		14/15	15/16	16/17	17/18	18/19	Cycle	Priority	Comments
	TOTALS:	£57,050	£148,950	£126,750	£51,650	£56,250			
Appropriate the state of the st			11 11 11 11 11			             			
Public Conveniences								and the state of playing the state of the st	
Southwick Beach	Test & report on electrical		250			300	3	エ	
	External & Internal Redecoration			1,600			က	Σ	
Southwick Square	Test & report on electrical		250			300	က	工	
A CONTRACTOR OF THE CONTRACTOR	External & Internal Redecoration			950			3	Σ	
Buckingham Park	Test & report on electrical		250		a constitution of	300	က	エ	
	Internal Redecoration	800			800		က	Σ	
Middle Street, Shoreham	Test & report on electrical		250			300	3	I	
	External & Internal Redecoration			1,550			3	M	
Mill Lane Cemetery	Test & report on electrical		150			200	3	エ	
The state of the s	External & Internal Redecoration	950				1,000	4	M	
Adur Recreation Ground	Test & report on electrical		250			300	3	I	
	External & Internal Redecoration			1,050			3	Σ	
Beach Green, Shoreham	Test & report on electrical		250			300	က	エ	
A A A A A A A A A A A A A A A A A A A	External & Internal Redecoration			1,900			က	I	
Fort Haven	Test & report on electrical		250			300	က	T	The state of the s
1114	External & Internal Redecoration			1,550		A DESCRIPTION OF THE PROPERTY	က	Σ	
Widewater	Test & report on electrical		250			300	က	I	
	External & Internal Redecoration			850			3	Σ	
Shopsdam Road	Test & report on electrical		250			300	က	I	
	External & Internal Redecoration			750			3	Σ	1.
Beach Green, Lancing	Test & report on electrical		250			300	က	I	
And the state of t	External & Internal Redecoration		1,450			1,550	က	Σ	moved to 15/16 cap bid 14/15 imp v
Yew Tree Close	Test & report on electrical		150			300	က	T	
	External & Internal Redecoration			1,050			က	Σ	
111 2000	100000000000000000000000000000000000000								

CM for ENVIRONMENT		14/15	15/16	16/17	17/18	18/19	Cycle	Priority	Comments
<u>Cemeteries</u>									
Shoreham Cemetery	Test & report on electrical installation to Mess Room & Toilets		500			500	ω	エ	
i veri	External repair & decoration to mess room & toilets			1,500			Οī	<b>S</b>	
Southwick Cemetery	External Redecoration -		2,500				Çī	≤	
	Test & report on electrical installation to Mess Room/store		500			500	ω	エ	
	Resurfacing of paths and roadways	1,500	1,500				0	≤	
Lancing/Sompting Cemetery	Test & report on electrical installation to Mess Room & Toilets		500			500	ω	エ	
	External Redecoration		2,000				Ŋ	≤	
	Resurfacing of paths and roadways	2,000	5,000				0	エ	
St Nicholas	Resurfacing of paths and roadways	2,000	3,000				0	Τ	
St Michaels									No PMP works programmed @ 14/
St Marys	Resurfacing of paths and roadways	2,500	5,000				0	エ	
Mill Lane	Resurfacing of paths and roadways		23,000	16,500			0	I	CAPITAL
Cemeteries general	Repairs to boundary walls	1,000	2,000	2,000	2,000	2,000	_	L	
War memorials									
Southwick - The Green	Repairs & refurbishment programme		2,000		2,000		0	M	
Shoreham - East Street	Repairs & refurbishment programme		1,500		1,500		0	Μ	

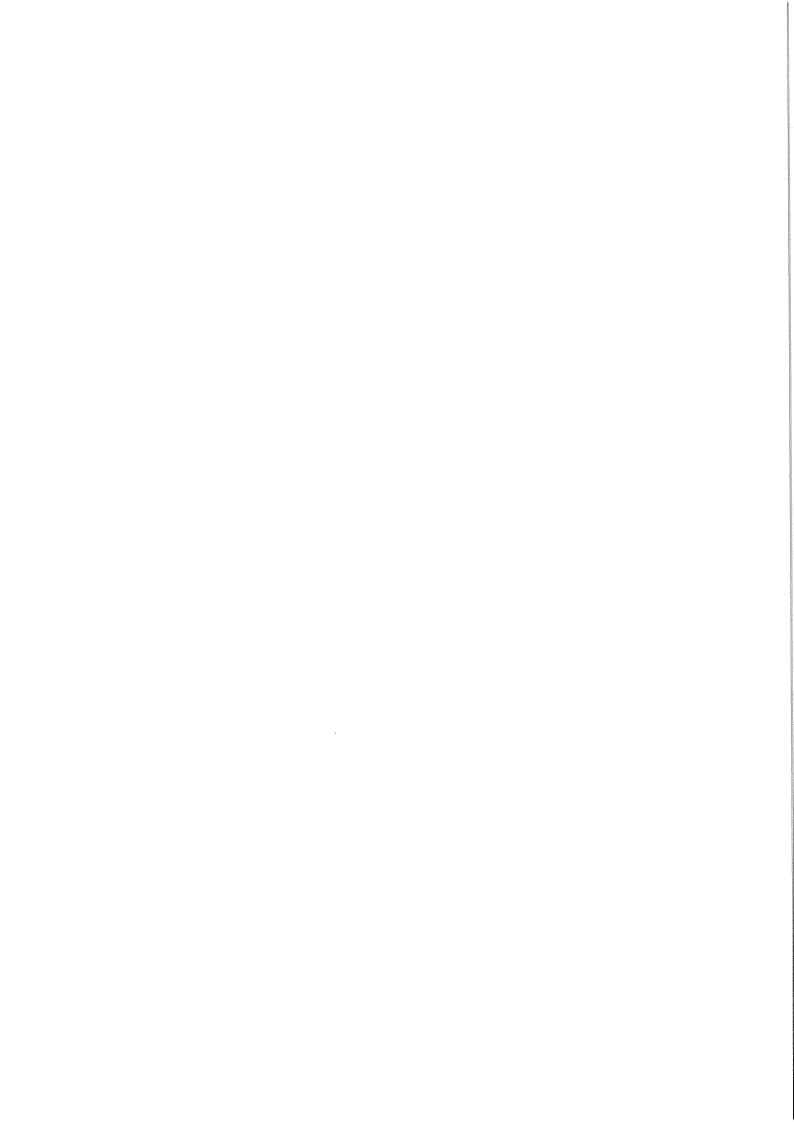
CM for ENVIRONMENT		14/15	15/16	16/17	17/18	18/19	Cycle	Priority	Comments
Parks & Open Spaces									
Buckingham Park	Test & report on electrical installations to Crastock & other park		750			800	င	エ	
	External Repairs & Redecoration to Crastock Building		3,500				ည	I	
	Internal Redecoration to Crastock Building		2,200				သ	Σ	
	Ext Redecoration to Changing Rooms & other Outbuildings			4,000			5	Σ	
	Refurbish tennis court surfaces	9,000					0	Σ	
	Changing rms - refurbish modular		20,000		-		0	Σ	CAPITAL
Southwick Recreation Ground	Test & report on electrical installation to Grounds Maintenance		750			800	က	I	
and the state of t	External Redecoration	950					2	Σ	
	Replace fascias & gutters to Grounds Maintenance Building	4,300					0	Σ	
Sompting Recreation Ground									No PMP works programmed @ 14/
Changing Rms adj Comm Test & report on electrical Centre	Test & report on electrical installations	300			350		င	I	
	External & Internal Redecoration to changing rooms		2,500				ည	Σ	
Fishergate Recreation Grd			The state of the s						No PMP works programmed @ 14/
Allotments	Resurfacing of paths and roadways	2,000	4,000	3,000			0	Σ	
Various -Parks/Open Spac	Various -Parks/Open Spac Renewal of boundary walls		15,000	15,000			0	Σ	CAPITAL - Lancing Manor
	Resurfacing of paths and roadways	25,000	25,000	25,000	25,000	25,000	0	Σ	CAPITAL

						-			
CM for ENVIRONMENT		14/15	15/16	16/17	17/18	18/19	Cycle Priority	Priority	Comments
<u>Highways</u>									
Highway seats	General repairs and decoration	750	1,000	1,000	1,000	1,100	1	Μ	
Bus Shelters	Repairs and painting including	2,000	2,000	2,000		2,000	_	-	
Road nameplates	Renewal	2,000	2,000	2,000		2,000		Z	
Car Parks									
General	Resurfacing		17,000	43,500			0	Z	CAPITAL
	Boundary renewal				15,000	15,000	0	Μ	
	:								

CM for REGENERATION		14/15	15/16	16/17	17/18	18/19	18/19 Cycle Priority	Priority	Comments	ts
				I I I I I	1					
TOTALS:	LS:	0	0	0	0	0				
	1000									
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			ACCIONATION OF THE PROPERTY OF							
	7.77									



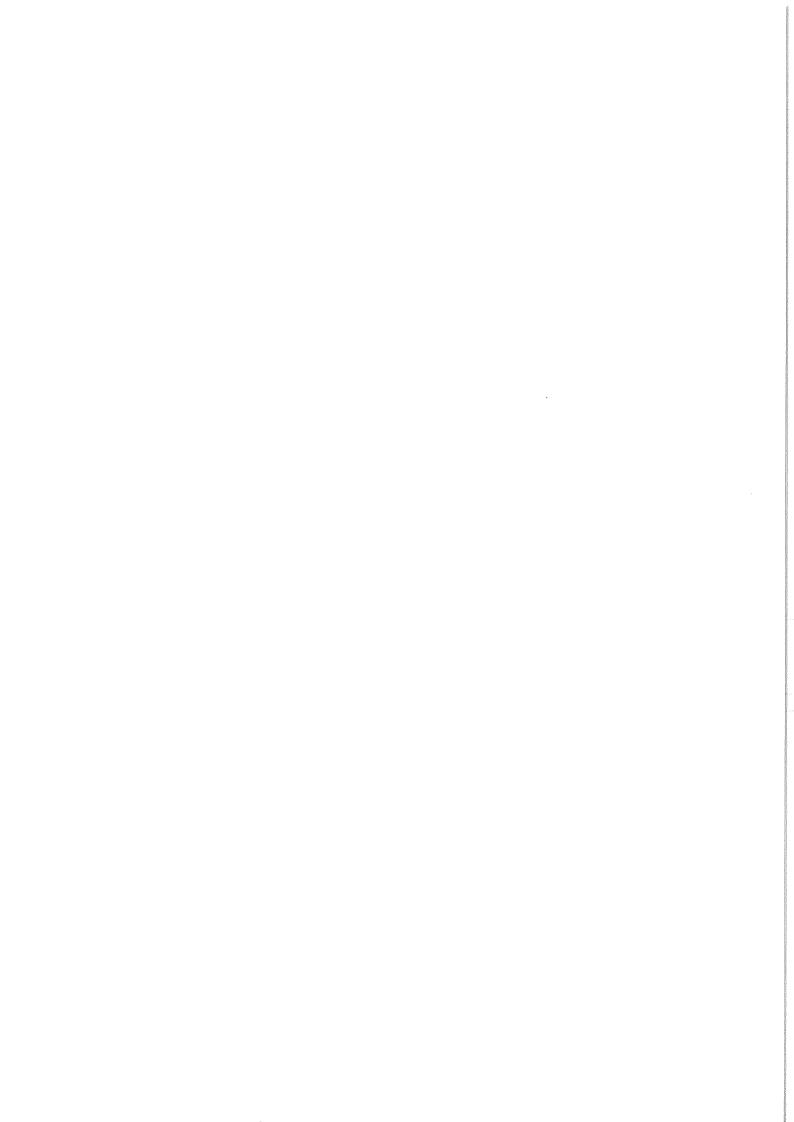
CM for HEALTH & WELLBEING	9	14/15	15/16	16/17	17/18	18/19	Cycle	Priority	Comments
					111111111111111111111111111111111111111				
	TOTALS:	59,500	23,600	23,050	37,400	13,400			
							11		
Southwick Beach									
Beach Huts	Test & report on electrical installation		1,000			1,000	က	I	
	External Repairs & Redecoration			6,500			က	Σ	
Promenade	Redecoration to seats, railings etc			1,800			က	Σ	1.000
	Improvements to surfacing & drainage Southwick Beach area		5,000	5,000	5,000	5,000	0	Σ	
	Resurface/Refurb phase 2 adj Carots	25,000							CAPITAL
Kingston Beach		TO STATE OF THE PROPERTY OF TH							
	Groyne extensions	25,000							CAPITAL
Community Centres									
Southwick Community Centre	Test & report on electrical installation	2,500	2,500	2,550	2,600	2,600	_	I	
	External repairs & redecoration			AAAA Maraya ya a a a a a a a a a a a a a a a a	25,000		2	Σ	
	Resurfacing of paths and roadways	2,500	2,500				0	Σ	
Shoreham Community Centre	Test & report on electrical installation	2,500	2,500	2,550	2,600	2,600	_	I	A Company of the Comp
	External Repairs & Redecoration						5	Σ	deferred to 19/20 - major works 2014
	Resurfacing of paths and roadways		2,500	2,500			0	Σ	deferred to 15/16 - major works 2014
Ropetackle Centre	Test & report on electrical installation	2,000	2,100	2,150	2,200	2,200	-	I	
	Overhaul/clean ext door/window frames	Ş	5,500				2	Σ	dependant on lease agreement



CM for CUSTOMER SERVICES		14/15	15/16	16/17	17/18	18/19	18/19 Cycle Priority	ority Comments	
			1	1					
	TOTALS:	0	0	0	0	0			
	11			11 11 11 11 11	                				
Leisure Centres_									
Lancing Leisure Centre								No PMP works programmed @ 14/	14/
Southwick Leisure Centre	and the state of t							No PMP works programmed @ 14/	14/
Wadurs Swimming Pool								No PMP works programmed @ 14/	14/
									l

TOTALS: 11,500	10,050	16,000	24,000	17,300			The second state of the se
					•		
Admin Buildings							
Test & report on electrical installation 2,500					Ŋ	エ	building still in use - statutory
Commerce Way Test & report on electrical installation	3,000			3,200	ω	エ	
External Redecoration			9,500		ഗ	M	
Internal Redecoration	3,000	3,000	3,000	3,000	0	≤	
Resurfacing of paths and roadways 2,500	3,500	3,500	3,500	3,500	0	M	
Miscellaneous Properties							
Southwick Square shops External cleaning of fascias and soffits, some ext decoration				7,000	Ŋ	エ	fascia & soffits replaced in pvc 20
Buckingham House Essential repairs to listed ruin 6,500		9,500			0	エ	
External dec inc overhaul upvu windows			8,000		O	Z	
Test & report on electrical installation communal ways/toilets	550			600	ω	エ	

	TOTALS:	14/15	15/16	16/17	17/18	18/19	Comments
		1		1			
CAPITALISED SCHEMES		75,000	100,000	100,000	25,000	25,000	
CM for ENVIRONMENT							
Parks & Open Spaces	Resurfacing	25,000	25,000	25,000	25,000	25,000	year 1 - Southwick Rec Grd
	Boundary wall renewal		15,000	15,000			year 2 & 3 Lancing Manor
Cemeteries & Churchyards	Resurfacing - Mill Lane cemetery		23,000	16,500			
Car Parks - General	Resurfacing		17,000	43,500			
Buckingham Park Changing rooms	Renew flooring & drainage to modular units		20,000				
CM for HEALTH & WELLBEING							
Kingston Beach	Groyne extensions	25,000					
Southwick Beach promenade	Resurface & refurbishment	25,000					
	the above capital provision includes Technical Services Fees	nical Serv	ices Fees				
	Years 1, 2 & 3 as shown in the current programme	mme					
	= those schemes from ring fenced provision o	of £75k (approx £68,000 plus £7,000 fees) in year	prox £68,	900 plus	7,000 fee	s) in year	
	year 2 & 3 schemes from ring fenced £100k (	(approx £91,000 plus £9,000 fees)	1,000 plus	£9,000 fe	es)		

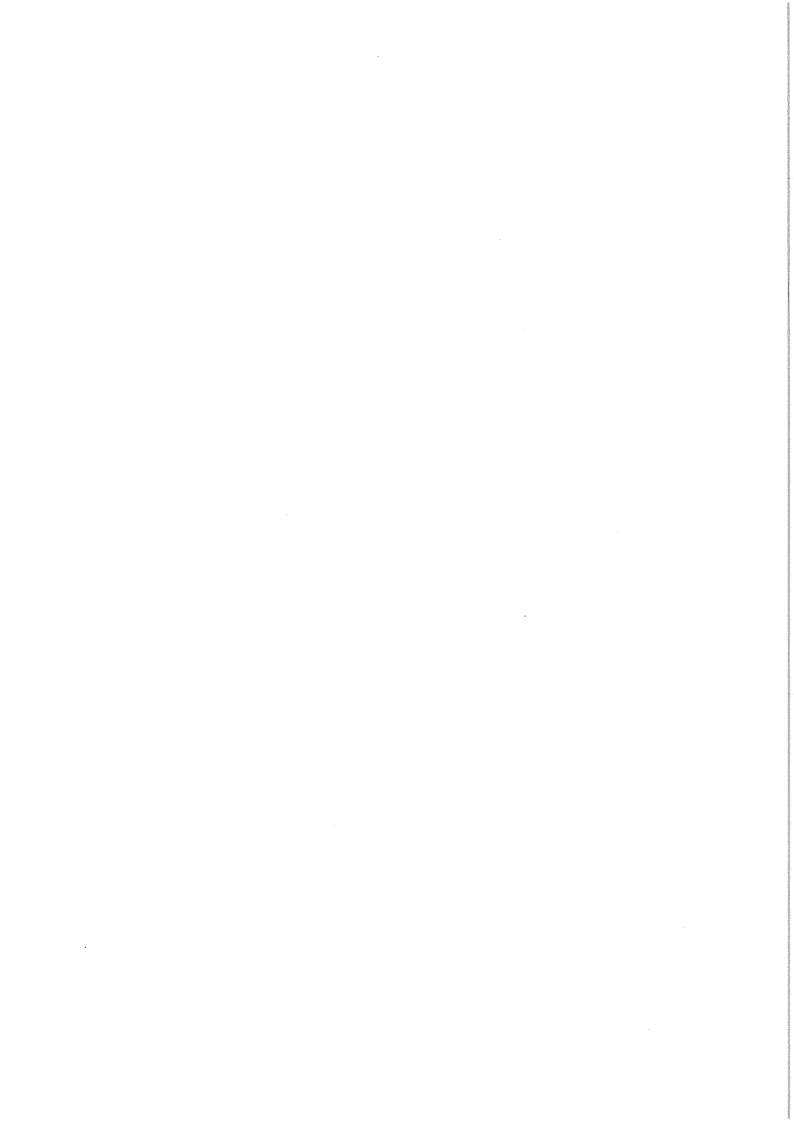


### APPENDIX B ### AP	£61,750
COUNCIL           5 YEAR PLANNED MAINTENANCE PROGRAMME FOR WORTHING BOROUGH COUNCIL.           PREPARED BY TECHNICAL SERVICES           SUMMARY         2014/15         2014/15         2015/16         2016/17         2017/18           affordable unaffordable           CM for Customer Services         £112,050         £381,200         £144,950         £165,200         £106,600           CM for Regeneration         £68,050         £195,000         £48,650         £165,200         £106,600           CM for Environment         £386,100         £709,300         £1,214,450         £714,850         £1,074,76           CM for Health & Wellbeing         £2,000         £9,500         £0         £249,500         £43,900         £168,400           CM for Resources         £20,600         £249,500         £249,500         £43,900         £168,400           TOTAL         £588,800         £1,589,000         £268,056 <th>£133,600 £61,750</th>	£133,600 £61,750
COUNCIL           5 YEAR PLANNED MAINTENANCE PROGRAMME FOR WORTHING BOROUGH COUNCIL           PREPARED BY TECHNICAL SERVICES         2014/15         2015/16         2016/17         2017/18           SUMMARY         2014/15         2014/15         2015/16         2016/17         2017/18           CM for Customer Services         £112,050         £381,200         £144,950         £160,650         £110,050           CM for Regeneration         £68,050         £195,000         £48,650         £165,200         £106,600           CM for Environment         £386,100         £709,300         £1,214,450         £714,850         £1,074,76           CM for Health & Wellbeing         £2,000         £9,500         £0         £1,500         £14,000           CM for Resources         £20,600         £294,000         £249,500         £43,900         £168,400           TOTAL         £588,800         £1,589,000         £1,657,550         £1,086,100         £1,473,81           Budget available from revenue service contributions         £262,800         £0         £268,056         £273,417         £278,885           (assumes a 2% inflation increase each year)         £150,000         £0         £200,000         £200,000         £154,000	£133,600 £61,750
5 YEAR PLANNED MAINTENANCE PROGRAMME FOR WORTHING BOROUGH COUNCIL           PREPARED BY TECHNICAL SERVICES           SUMMARY         2014/15         2014/15         2015/16         2016/17         2017/18           affordable unaffordable         unaffordable         E144,950         £160,650         £110,050           CM for Customer Services         £112,050         £381,200         £144,950         £165,200         £106,600           CM for Regeneration         £68,050         £195,000         £48,650         £165,200         £106,600           CM for Environment         £386,100         £709,300         £1,214,450         £714,850         £1,074,76           CM for Health & Wellbeing         £2,000         £9,500         £0         £1,500         £14,000           CM for Resources         £20,600         £294,000         £249,500         £43,900         £168,400           TOTAL         £588,800         £1,589,000         £1,657,550         £1,086,100         £1,473,81           Budget available from revenue service contributions         £262,800         £0         £268,056         £273,417         £278,885           (assumes a 2% inflation increase each year)         £154,000         £0         £200,000         £200,000         £154,000 </th <th>£133,600 £61,750</th>	£133,600 £61,750
SUMMARY         2014/15         2014/15         2015/16         2016/17         2017/18           CM for Customer Services         £112,050         £381,200         £144,950         £160,650         £110,050           CM for Regeneration         £68,050         £195,000         £48,650         £165,200         £106,600           CM for Environment         £386,100         £709,300         £1,214,450         £714,850         £1,074,76           CM for Health & Wellbeing         £2,000         £9,500         £0         £1,500         £14,000           CM for Resources         £20,600         £294,000         £249,500         £43,900         £168,400           TOTAL         £588,800         £1,589,000         £1,657,550         £1,086,100         £1,473,81           Budget available from revenue service contributions (assumes a 2% inflation increase each year)         £0         £268,056         £273,417         £278,885           Ringfenced capitalised planned maintenance         £150,000         £0         £200,000         £200,000         £154,000	£133,600 £61,750
PREPARED BY TECHNICAL SERVICES           SUMMARY         2014/15         2014/15         2015/16         2016/17         2017/18           affordable unaffordable CM for Customer Services         £112,050         £381,200         £144,950         £160,650         £110,050           CM for Regeneration         £68,050         £195,000         £48,650         £165,200         £106,600           CM for Environment         £386,100         £709,300         £1,214,450         £714,850         £1,074,76           CM for Health & Wellbeing         £2,000         £9,500         £0         £1,500         £14,000           CM for Resources         £20,600         £294,000         £249,500         £43,900         £168,400           TOTAL         £588,800         £1,589,000         £1,657,550         £1,086,100         £1,473,81           Budget available from revenue service contributions (assumes a 2% inflation increase each year)         £0         £268,056         £273,417         £278,885           Ringfenced capitalised planned maintenance         £150,000         £0         £200,000         £200,000         £154,000	£133,600 £61,750
SUMMARY         2014/15         2014/15         2015/16         2016/17         2017/18           CM for Customer Services         £112,050         £381,200         £144,950         £160,650         £110,050           CM for Regeneration         £68,050         £195,000         £48,650         £165,200         £106,600           CM for Environment         £386,100         £709,300         £1,214,450         £714,850         £1,074,76           CM for Health & Wellbeing         £2,000         £9,500         £0         £1,500         £14,000           CM for Resources         £20,600         £294,000         £249,500         £43,900         £168,400           TOTAL         £588,800         £1,589,000         £1,657,550         £1,086,100         £1,473,81           Budget available from revenue service contributions (assumes a 2% inflation increase each year)         £0         £268,056         £273,417         £278,885           Ringfenced capitalised planned maintenance         £150,000         £0         £200,000         £200,000         £154,000	£133,600 £61,750
PREPARED BY TECHNICAL SERVICES           SUMMARY         2014/15         2014/15         2015/16         2016/17         2017/18           affordable unaffordable CM for Customer Services         £112,050         £381,200         £144,950         £160,650         £110,050           CM for Regeneration         £68,050         £195,000         £48,650         £165,200         £106,600           CM for Environment         £386,100         £709,300         £1,214,450         £714,850         £1,074,76           CM for Health & Wellbeing         £2,000         £9,500         £0         £1,500         £14,000           CM for Resources         £20,600         £294,000         £249,500         £43,900         £168,400           TOTAL         £588,800         £1,589,000         £1,657,550         £1,086,100         £1,473,81           Budget available from revenue service contributions (assumes a 2% inflation increase each year)         £0         £268,056         £273,417         £278,885           Ringfenced capitalised planned maintenance         £150,000         £0         £200,000         £200,000         £154,000	£133,600 £61,750
affordable unaffordable           CM for Customer Services         £112,050         £381,200         £144,950         £160,650         £110,050           CM for Regeneration         £68,050         £195,000         £48,650         £165,200         £106,600           CM for Environment         £386,100         £709,300         £1,214,450         £714,850         £1,074,76           CM for Health & Wellbeing         £2,000         £9,500         £0         £1,500         £14,000           CM for Resources         £20,600         £294,000         £249,500         £43,900         £168,400           TOTAL         £588,800         £1,589,000         £1,657,550         £1,086,100         £1,473,81           Budget available from revenue service contributions         £262,800         £0         £268,056         £273,417         £278,885           (assumes a 2% inflation increase each year)         £0         £200,000         £200,000         £154,000	£133,600 £61,750
affordable unaffordable           CM for Customer Services         £112,050         £381,200         £144,950         £160,650         £110,050           CM for Regeneration         £68,050         £195,000         £48,650         £165,200         £106,600           CM for Environment         £386,100         £709,300         £1,214,450         £714,850         £1,074,76           CM for Health & Wellbeing         £2,000         £9,500         £0         £1,500         £14,000           CM for Resources         £20,600         £294,000         £249,500         £43,900         £168,400           TOTAL         £588,800         £1,589,000         £1,657,550         £1,086,100         £1,473,81           Budget available from revenue service contributions         £262,800         £0         £268,056         £273,417         £278,885           (assumes a 2% inflation increase each year)         £0         £200,000         £200,000         £154,000	£133,600 £61,750
affordable unaffordable           CM for Customer Services         £112,050         £381,200         £144,950         £160,650         £110,050           CM for Regeneration         £68,050         £195,000         £48,650         £165,200         £106,600           CM for Environment         £386,100         £709,300         £1,214,450         £714,850         £1,074,76           CM for Health & Wellbeing         £2,000         £9,500         £0         £1,500         £14,000           CM for Resources         £20,600         £294,000         £249,500         £43,900         £168,400           TOTAL         £588,800         £1,589,000         £1,657,550         £1,086,100         £1,473,81           Budget available from revenue service contributions         £262,800         £0         £268,056         £273,417         £278,885           (assumes a 2% inflation increase each year)         £150,000         £0         £200,000         £200,000         £154,000	£133,600 £61,750
CM for Customer Services         £112,050         £381,200         £144,950         £160,650         £110,050           CM for Regeneration         £68,050         £195,000         £48,650         £165,200         £106,600           CM for Environment         £386,100         £709,300         £1,214,450         £714,850         £1,074,76           CM for Health & Wellbeing         £2,000         £9,500         £0         £1,500         £14,000           CM for Resources         £20,600         £294,000         £249,500         £43,900         £168,400           TOTAL         £588,800         £1,589,000         £1,657,550         £1,086,100         £1,473,81           Budget available from revenue service contributions         £262,800         £0         £268,056         £273,417         £278,885           (assumes a 2% inflation increase each year)         £0         £200,000         £200,000         £154,000	£61,750
CM for Regeneration         £68,050         £195,000         £48,650         £165,200         £106,600           CM for Environment         £386,100         £709,300         £1,214,450         £714,850         £1,074,76           CM for Health & Wellbeing         £2,000         £9,500         £0         £1,500         £14,000           CM for Resources         £20,600         £294,000         £249,500         £43,900         £168,400           TOTAL         £588,800         £1,589,000         £1,657,550         £1,086,100         £1,473,81           Budget available from revenue service contributions         £262,800         £0         £268,056         £273,417         £278,885           (assumes a 2% inflation increase each year)         £150,000         £0         £200,000         £154,000	£61,750
CM for Environment £386,100 £709,300 £1,214,450 £714,850 £1,074,76  CM for Health & Wellbeing £2,000 £9,500 £0 £1,500 £14,000  CM for Resources £20,600 £294,000 £249,500 £43,900 £168,400  TOTAL £588,800 £1,589,000 £1,657,550 £1,086,100 £1,473,81  Budget available from revenue service contributions (assumes a 2% inflation increase each year)  Ringfenced capitalised planned maintenance £150,000 £0 £200,000 £200,000 £154,000	
CM for Environment £386,100 £709,300 £1,214,450 £714,850 £1,074,76  CM for Health & Wellbeing £2,000 £9,500 £0 £1,500 £14,000  CM for Resources £20,600 £294,000 £249,500 £43,900 £168,400  TOTAL £588,800 £1,589,000 £1,657,550 £1,086,100 £1,473,81  Budget available from revenue service contributions (assumes a 2% inflation increase each year)  Ringfenced capitalised planned maintenance £150,000 £0 £200,000 £200,000 £154,000	
CM for Health & Wellbeing £2,000 £9,500 £0 £1,500 £14,000  CM for Resources £20,600 £294,000 £249,500 £43,900 £168,400  TOTAL £588,800 £1,589,000 £1,657,550 £1,086,100 £1,473,81  Budget available from revenue service contributions (assumes a 2% inflation increase each year)  Ringfenced capitalised planned maintenance £150,000 £0 £200,000 £200,000 £154,000	0 £839,430
CM for Resources £20,600 £294,000 £249,500 £43,900 £168,400  TOTAL £588,800 £1,589,000 £1,657,550 £1,086,100 £1,473,81  Budget available from revenue service contributions (assumes a 2% inflation increase each year)  Ringfenced capitalised planned maintenance £150,000 £0 £200,000 £200,000 £154,000	
CM for Resources £20,600 £294,000 £249,500 £43,900 £168,400  TOTAL £588,800 £1,589,000 £1,657,550 £1,086,100 £1,473,81  Budget available from revenue service contributions (assumes a 2% inflation increase each year)  Ringfenced capitalised planned maintenance £150,000 £0 £200,000 £200,000 £154,000	
TOTAL £588,800 £1,589,000 £1,657,550 £1,086,100 £1,473,810  Budget available from revenue service contributions (assumes a 2% inflation increase each year)  Ringfenced capitalised planned maintenance £150,000 £0 £200,000 £200,000 £154,000	£6,500
### TOTAL	£123,600
Budget available from revenue service contributions (assumes a 2% inflation increase each year)  Ringfenced capitalised planned maintenance  £262,800 £0 £268,056 £273,417 £278,885	
service contributions (assumes a 2% inflation increase each year)  Ringfenced capitalised planned maintenance  £150,000 £0 £268,056 £273,417 £278,885 £273,417 £278,885	0 £1,164,880
service contributions (assumes a 2% inflation increase each year)  Ringfenced capitalised planned maintenance  £150,000 £0 £268,056 £273,417 £278,885 £273,417 £278,885	
Ringfenced capitalised planned £150,000 £0 £200,000 £154,000	£284,463
maintenance £750,000 £0 £200,000 £200,000 £154,000	
maintenance £750,000 £0 £200,000 £200,000 £154,000	
(assumes no inflation increase each vear)	£116,500
Possible other capitalised planned C476 000 C0	
maintenance $\pounds 176,000$ $\pounds 0$ $\pounds 0$ $\pounds 0$	£0
TOTAL BUDGET AVAILABLE £588,800 £0 £468,056 £473,417 £432,885	£400,963
RESULTANT SHORTFALL £0 £1,589,000 £1,189,494 £612,683 £1,040,925	5 £763,917
21,333,333 21,333,331 23,2333 21,3333	2100,011
Total shortfall over 5 years = £5,196,018	
ND.	
NB:  1. Future years will need to be prioritised and reprogrammed to meet the available budgets/resource.	200
as identified need exceeds the finance available.	, <del>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</del>
2. Schemes in draft capital programme as at Nov 13	1
3. Ring fenced capital allocation of approx £150,000 is made up of approx £137,000 works and £1	
4. Capital funded schemes are shaded for 14/15, 15/16 & 16/17 where shown on proposed draft ca	
5. Unaffordable is defined as planned maintenance that should be carried out in the year shown bu temporarily due to lack of funding available - some may have been deferred for more than 1 year	pital programi

		14/15	14/15	15/16	16/17	17/18	18/19	Cycle	Priority	Comments
		affordable l	unaffordable							
		111111111111111111111111111111111111111					-			
	TOTALS:	112,050	381,200	144,950	160,650	110,050	133,600			
CM for CUSTOMER SERVICES										
ASSEMBLY HALL AND	External repairs & redecoration		40,000					5	٦	
RICHMOND ROOMS	Internal redecoration		7,000	2,000	2,500	3,000	3,000	1	Μ	
	Test & report on electrical installation	750		750	750	1,000	1,000	1	I	
	Solar reflective treatment to flat roof		3,000					5	Μ	
	Redecorate auditorium		40,000					8	Μ	
	French polish interior panels to main hall		5,000	5,000	5,000	5,000	5,000	0	٦	
	Renewal of partition doors to Richmond Room and bar						25,000	0	Σ	capital reserve
	Renewal of felt roofs over Richmond Room				45,000			0	Σ	capital reserve
	Richmond Room : renew ceiling to hall					20,000		0	M	capital reserve
	Replace boiler controls					18,000		0	J	capital reserve
	Flooring repairs & replacement of carpet/floor covering				36,000			0	Σ	capital reserve
MUSEUM AND ART GALLERY	External repairs and redecoration						14,000	5	اد	
	Internal redecoration		1,200	1,200	1,200	1,500	1,500	τ-		
	Test & report on electrical installation						2,500	5	I	
	Education Room Corridor: Relay woodblock floor	5,000		5,000				0	Σ	
	External repairs to Portico stonework, etc.	000'6				12,000		0	M	
	Overhaul lift controllers, etc.		17,000					0	Σ	
CONNAUGHT THEATRE & THE	External repairs and redecoration						28,000	5		
RITZ CINEMA	Internal redecoration		5,000	5,000	5,000	5,000	5,000	~	Σ	
	Test & report on electrical installation	1,500		1,500	1,500	1,800	1,800	~	I	
	Solar reflective treatment to roofs						9,000	2	Σ	
	Redec auditorium - Connaught		40,000					8	M	
	Renew slate roof covering to Ritz			96,000				0	Σ	CAPITAL
	Repair fire escape	3,000						0	I	
	Replace windows to rear elevation		25,000					0	Σ	
	Repairs to asphalt roofs	3,000						0	I	
THE PIER	Repair and redecorate handrails, columns, and services	12,000				13,000		3	Σ	
	Repairs and redecoration of centre screen	12,000				8,000		3	Σ	

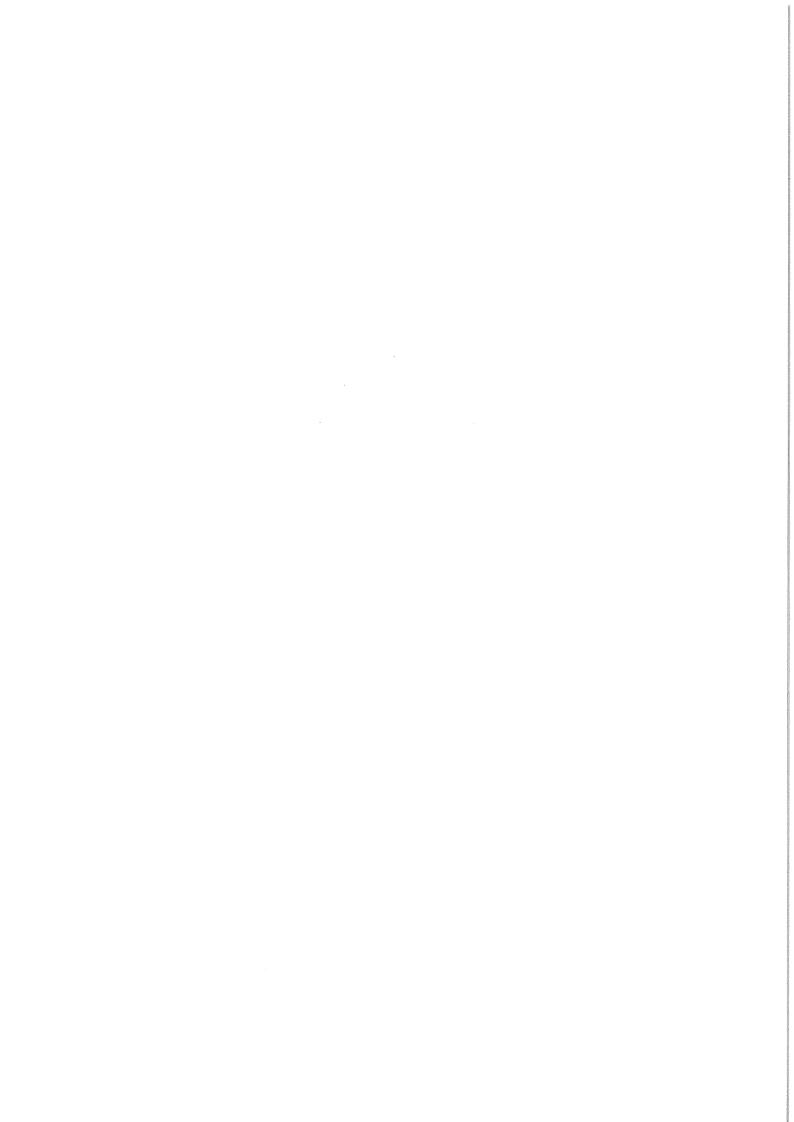
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	Renewal of decking	22,000	(3280)	22,000	22,000			0	M	CAPITAL
	Decorative Lighting & Deck lights: Lest & report-electrical				500			က	I	The state of the s
	Toll Houses & kiosks: Test & report on on electrical installation			300			300	3	I	
	Refurbishment of deck lighting	26,000						0	M	CAPITAL
PAVILION THEATRE & DENTON	Internal redecoration		3,000			3,000		က	Σ	
LOUNGE	Test & report on electrical installation	1,000		1,200	1,200	1,400	1,500	-	I	
	Solar reflective treatment to flat roofs					4,000		5	M	
	External redecoration			35,000			36,000	က	Μ	
	Replace boiler house plant		20,000					0	Μ	
	Replace windows to offices		29,000					0	M	
	Redecorate theatre auditorium		80,000					8	M	
	Redecorate theatre foyer		25,000					. 5	M	
The state of the s	Denton lounge restaurant - ornate ceiling repairs & redecoration		35,000					0	Μ	
	Redecorate Denton lounge basement & staff room		6,000					Ŋ	Σ	
the state of the s	Renew hand rails				20,000			0	Σ	CAPITAL
	Renew cw storage tank - lobby roof void	3,000						0	I	
CENTRE PAVILION	External repairs and redecoration	12,000				13,000		3	M	
	Test & report on electrical installation	300				350		3	т	
	Solar reflective treatment to flat roof	1,500						2	Σ	
SOUTHERN PAVILION	External repairs and redecoration				20,000			ო	Σ	



		14/15	14/15	15/16	16/17	17/18	18/19	Cycle	Priority	Comments
		affordable	unaffordable							
	TOTALS:	68,050	195,000	48,650	165,200	106,600	61,750			
		11 11 11 11 11 11 11		#] #] #] #]		11 11 11 11 11 11 11 11 11 11 11 11 11				
CM for REGENERATION										
PIER PARADE UNIT (EX TOURIST INF External repairs and redecoration	External repairs and redecoration			2,500			2,600	က	Σ	internal deleted - unit let
	Test & report on electrical installation			200			250	3	н	
TOURIST INFORMATION OFFICE (DO Internal redecoration	Internal redecoration				2,500			2	L	
	Test & report on electrical installation	150		200	200	200	250	1	Н	
PARADE	Repairs to railings, walls, etc.	6,000		3,000	3,000	4,000	4,000	_	Σ	
	Repairs and redecoration to shelters, railings, seats	15,000		15,000	15,000	15,000	15,000	1	Μ	
	Shelters: Test & report on electrical installations	006				006		3	I	
	Decorative lighting: Test & report on electrical installations						650	9	I	
The state of the s	Redecorate lighting columns					40,000		4	Σ	The state of the s
	Solar reflective coating to flat roofs of shelters	5,000						5	Σ	
	Renew footpath between Sea Place & Sea Lane Café		150,000				·	0	M	capital reserve
	Resurface promenade between George V Ave & Pier	16,500		17,000	16,500			0	M	CAPITAL
And the second s	Improvements to vehicular access		40,000					0	M	capital reserve
The state of the s	Rewire festoon lighting					22,500		0	н	CAPITAL
	Decorate parade seats	3,000		3,000	3,000	3,000	3,000	-	Σ	
FORESHORE	Beach office: External repairs and redecoration			2,600			2,800	3	M	
	Beach office: Test & report on electrical installation			150			200	3	Н	
	Repair timber groynes					15,000		0	Μ	CAPITAL
BEACH HUTS	External repairs and redecoration - timber units only	18,500					22,000	4	Σ	
	Clean down & repair inc partial decs - self finished units only	3,000					4,000	4	Σ	
The second secon	Refurbishment				120,000			0	Σ	capital reserve
	Renewal of roof coverings		5,000	2,000	5,000	000'9	7,000	1	M	

Leader



		14/15	14/15	15/16	16/17	17/18	18/19	Cycle	Priority	Comments
		affordable	affordable unaffordable							
	Totals	386,100	709,300	1,214,450	714,850	1,074,760	839,430			
CM FOR ENVIRONMENT										
ПВО	Handrails - Renewal -part		25,000					0	Σ	
	Handrails - Redecorate			1,800			1,900	က	Σ	
BOAT CLUB HOUSE	External repairs and redecoration	6,000				7,000		8	Σ	deferred from 13/14
	Solar reflective coating to roof	1,500						5	Σ	
	Test & report on electrics			300			350	8	I	
BEACH HOUSE GROUNDS	Chalets, footways, store: Test & report on electrical installations	300		300	300	300	300	~	I	
external works reprofiled in line with new	external works reprofiled in line with new   Chalets & Kiosks - External repairs & redecoration, inc handralls		5,000			5,000		3	Σ	
swimming pool completion	Internal redecoration to chalets		2,000	1,000	1,000	1,000	1,500	-	Σ	
	Renewal of chalet fronts		54,000					0		
SPLASH POINT SWIMMING POOL										
new pool - 12 months defects until April 2 Test & report on electrical installation	2 Test & report on electrical installation	3,000		3,000	3,200	3,200	3.500	-	T	
PARKS DEPOT- LADYDELL	Renew boundary fencing		5,000					0	Z	and the same of th
	Test & report on electrical installation	250				300		8	I	The state of the s
LEISURE CENTRE	External repairs and redecoration						9,000	2		
Major Refurbishment required	Test & report on electrical installation	2,500		2,500	2,500	2,500	2,600	-	T	
	Refurbish athletics track					220,000		7	Σ	
	Replace astroturf							10	Σ	capital 12S project 2014
	Repairs to brickwork		5,000			5,000		0	Σ	
	Rewire		175,000					0	Σ	capital reserve
	Resurfacing Car Park		23,000					0	Σ	capital reserve
	Renew doors - lobby - outside changing areas	3,000						-	Σ	
GRAFTON MSCP	Structural/concrete repair works		9,000	9,000	9,000	000'6	9,000	-	I	
	Decoration of railings & assoc finishes - entrance & bowling club area	ea			25,000			5	Σ	
	Decoration of stairwells, doors, signs etc				30,000			5	Σ	
	Repairs to deck surfaces - phased		9,000	9,000	9,000	9,000	9,000	-	Σ	
	Refurbishment staff area/toilets			8,500				0	Σ	
	Relining of bays, repiant direction markings etc		7,000	7,000	7,000	7,000	7,000	-	I	
	Replacement of lifts			250,000				0	I	capital reserve
	Major concrete repairs			150,000				0	I	capital reserve
	Replacement of profilit glazing to stairwwells			400,000				0	T	capital reserve
	Resurface upper decks					100,000		0	I	capital reserve
the state of the s	Renew expansion joints - phased		5,000			5,000		3	M	
	Renew asphalt to deck walkway - west side - adj bowling entrance	33,000						0	I	CAPITAL
	The state of the s									

		14/15	14/15	15/16	16/17	17/18	18/19	Cycle	Priority	Comments
		affordable	unaffordable	(B						
HIGH STREET MSCP	Structural/concrete repair works		9,000	9,000	9,000	9,000	9,000		Z	
	Decoration of railings & assoc finishes - phased			20,000	20,000	20,000	20,000	_	Z	
	Decoration of stainvells, doors, signs etc					35,000		51	M	
	Repairs to deck surfaces - phased		9,000	9,000	9,000	9,000	9,000	_	M	
	Refurbishment staff office/toilets/control room			25,000				0	M	
	Relining of bays, repiant direction markings etc		7,000	7,000	7,000	7,000	7,000		エ	
	Replacement of lifts				250,000			0	I	capital reserve
	Major concrete repairs						150,000	0	3	capital reserve
	Resurface upper decks						100,000	0	<u></u>	capital reserve
	Renew expansion joints - phased		5,000			5,000		ω	Z	
BUCKINGHAM ROAD	Structural/concrete repair works		9,000	9,000	9,000	9,000	9,000	_	Z	
	Decoration of railings & assoc finishes - phased			15,000	15,000	15,000	15,000		Z	
	Decoration of stairwells, doors, signs etc					35,000		σı	Z	
	Repairs to deck surfaces - phased		9,000	9,000	9,000	9,000	9,000		Z	
	Relining of bays, repiant direction markings etc		7,000	7,000	7,000	7,000	7,000		Т	
	Replacement of lifts					250,000		0	Т	capital reserve
	Major concrete repairs						150,000	0	Z	capital reserve
	Resurface upper decks						100,000	0	r	capital reserve
	Renew expansion joints - phased		5,000			5,000		ω	Z	
TEVILLE GATE MSCP	Repairs to concrete structure		6,000	6,000	3,000	3,000	3,000		I	
Lease obligations only	Redecorate staircases		20,000					0	F	
Long term future uncertain	Redecorate railings, doors, signs, etc		10,000	10,000	10,000	10,000	10,000	_	F	
	Renew expansion joints - phased		3,000			3,000		ω	Z	
	Renew Profilit glazing		30,000					0	3	
	Resurface top decks		90,000					0	3	
CAR PARKS GENERAL	Structural & assoc repairs - general			25,000	73,500	75,000	100,000		I	CAPITAL
SURFACE CAR PARKS	Replace boundary fencing/railings			15,000	15,000			0	Z	CAPITAL
HIGHWAYS	Bus shelters:Repairs & painting inc reglazing		10,000	10,000	10,000	10,000	10,000		Z	
	Renewal of road nameplates	1,500		1,500	1,500	1,500	1,500			
	Redecorate W.B.C. street furniture	3,000		3,000	3,000	3,000	3,000			The second secon

		14/15	CI./4I.	12/16	11/01	01//1	10/13	300	6110111	
		affordable	unaffordable							
		1								
BROADWATER CEMETERY	Repairs to boundaries		3,000		3,000			3	M	
	Redecorate Chapel porch	2,300						5	Μ	
	Chapels: Test & report on electrical installations					400		2	I	
	Decorate boundary railings			3,000				2		
	Repair stonework to Chapel & boundary walls				9,000			4	Σ	
	North boundary - renew fencing		4,000					0	Σ	
DURRINGTON CEMETERY	External and internal redecoration to chapel			4,000				2	×	
	Redecorate boundary railings					5,000		2		
	Chapel: Test & report on electrical installation	300						Ω.	T	
	Treat flintwork to chapel		5,000					0		
	Grounds Maintenance buildings: Test & report on electrics			200			200	ო	工	
	Reconstruct footpaths	5,000	2,000					0	Σ	
	Toilets:External repairs and redec				400			2	_	
	Toilets: Internal redecoration			550				2	J	
	Toilets: Test & report on electrical installation			150			200	3	エ	
DURRINGTON CEMETERY - LODGE	External redecoration to lodge	2,000						2	Σ	
	Renew roof covering to lodge					20,000		0	Σ	Capital Reserve
CHRISTCHURCH CEMETERY	Repairs to flint boundary walls	5,000						0	Σ	in the second se
TARRING CHURCH YARD	Repair boundary walls		5,000					0	Σ	
CREMATORIUM	External repairs and redecorations	8,000					8,500	4	Σ	
	Internal redecoration	5,000			6,000			3	Σ	
	Solar reflective coating to roofs		6,000					5	_	
	Test & report on electrical installation						1,900	5	T	
	Replace fascias to main building			9,500				0		
	Renew breedon gravel path adjacent memorial wall	:	8,000					0	Σ	
	Footway maintenance works		8,000					0	I	
	Improve drainage to Muntham chapel roof	5,000						0	エ	
PARKS AND OPEN SPACES	Redecorate play equipment	3,500		3,500	3,500	3,500	3,500	-	Σ	
	Specialist play equipment check	1,500		1,500	1,500	1,600	1,600	-	I	
	Play area: Renewal of equipment, surfaces, fencing & gates	5,000		5,000	5,000	5,000	5,000	-	Σ	
	Resurface paths and other hard surfaces			16,500	16,500	16,500	16,500	0	I	CAPITAL
	Fencing replacement programme		56,000					0	Σ	Capital reserve
Amelia Park	External repairs & redecoration to archway, railings, bollards				10,000			2	I	
	***************************************					150		Ľ	J	

		14/15 affordable	14/15	15/16	16/17	17/18	18/19	Cycle	Priority	Comments
		and dade	ul all of dable		111111111111111111111111111111111111111					
Beach House Park	Main Pavilion: External repairs & redecoration				6,500			51	S	
	Main Pavilion: Replace Windows		5,000	5,000				0	S	
	Media Centre: External repairs & redecoration				1,500			თ	≤	
	New Pavilion: External repairs & redecoration				3,000			Сī	3	
	All Pavilions: Internal redecorations		2,000	111111111111111111111111111111111111111		2,000		ω	г	A CONTRACTOR OF THE CONTRACTOR
	All Pavilions: Test & report on electrical installations			-	200			,	-	
Man - James -	inc grounds maintenance area				1,200			ú	I	
	Bird memorial: Test & report on electrical installation	100		150	150	150	150	_	エ	
	Railings (north boundary): Redecoration		3,000					Сı	г	
	Railings (centre): Redecoration		10,000					Cī	_	
	Railings (south boundary): Redecoration		6,000					თ	_	
	Reconstruct western roadway	66,000						0	×	CAPITAL
	Replace tennis court fence				15,000			0	Z	
	Replace irrigation system					30,000		0	エ	Capital reserve
Broadwater Green	Pavilion : External repairs & redecoration			5,000				თ	Z	
	Pavilion: Test & report on electrical installation				250			ω	I	
	Replace boundary fencing			27,000				0	S	
Brooklands	Plant room: External repairs & redecoration			350				Οī	г	
	Paddling Pool plant room: Test & report on electrical installation	200		200	200	200	250		Ŧ	
	Golf office -Test & report on electrical installation	150				200		ω	Ζ	
	Golf office - Redecoration						6,000	CJ1	_	
The second secon	Stabilisation of lake bank adj to toilet block	44,000						0	Т	CAPITAL
Church House Gardens	Pavilion : External & internal repairs & redecoration			3,500				ĊΊ	S	
	Pavilion: Test & report on electrical installation			200			250	ω	I	
Denton Gardens	Kiosks: External repairs & redecoration					1,800		Οī	Z	
The state of the s	Railings: Redecoration			3,000				თ	_	
Durrington Recreation Ground	Pavilion :External & internal repairs & redecoration	3,000						ъ	Z	
	Pavilion : Solar reflective roof coating						1,000	Ŋ	Z	
	Pavilion : Test & report on electrical installation	150				200		ω	T	
Fernhurst Recreation Ground	Pavillion : External & internal repairs & redecoration					5,000		ъ	Z	
	Pavilion : Test & report on electrical installation	150				200		3	エ	

ity Comments									Capital Reserve	CAPITAL	CAPITAL	CAPITAL	CAPITAL									Capital Reserve												
Priority			Σ	I	Ŧ	т	Σ	Σ	Σ	Σ	Σ	Σ	エ	Σ	I	Σ	I	٦	I	エ	Σ	Σ	Σ	Σ	エ	Σ	I	Σ	Σ	I	Σ	Σ	_	I
Cycle			5	1	-	က	1	5	0	0	0	0	0	ς.	က	S.	ო	2	က	3	2	0	2	2	က	5	က	0	ო	9	2	5	0	ď
18/19				1,200	700	700	6,000									5,000				300									5,500					
17/18				1,100	650		5,000		15,000								180	1,800	180			15,000			300		300				11,000			750
16/17			25,000	1,050	009		5,000					20,000			300									10,000										
15/16		1		1,000	009	700	5,000				22,000									200	2,500		5,000						5,000					
14/15	unaffordable																											15,000						_
14/15	affordable ur			1,000	009		5,000	1,500		36,000			000'99	3,000			150		150						250	3,000	300			200		3,000	8,000	007
			All Buildings: External repairs & redecoration	Barn Theatre & Pavilion: Test & report on electrical installation	Barn theatre: Test & report on stage lighting	IMain House, Crans Cire, Gras Maini. ชนักสกับ . rest ๙ report ขก	General: Internal redecoration	Solar coating to flat roofs	Reconstruct footpaths	Main house - refurbishment of toilets	Main house - renewal of asphalt roof	Renew irrigation system to bowling green	The Barn - replace flooring & assoc works	Pavilion: External & Internal changing room repairs & redecoration	Pavilion: Test & report on electrical installation	Greenhouse: External repairs & redecoration	Potting Shed/Greenhouse: Test & report on electrical installation	Bungalow: External repairs & redecoration	Bungalow: Test & report on electrical installation	Pavilion: Test & report on electrical installation	Pavilion: External & Internal repairs & redecoration	Resurface northern end of access road	Pavilion: External repairs & redecoration	Pavilion: Internal repairs & redecoration	Pavilion: Test & report on electrical installation	Pavilion:External & Internal repairs & redecoration	Pavilion : Test & report on electrical installation	Replace tennis court fence	Redecorate railings and bollards	Test & report on electrical installations	Pavilion: External & Internal repairs & redecoration	Roadside Changing Rooms: External & Internal repair & redec	Window replacement	Consideration of the second se
	Control of the Contro		Field Place											Goring Recreation Ground		Highdown Gardens				Highdown Field			Hill Barn Recreation Ground			Homefield Park			Liverpool Gardens		Manor Ground			

The second secon		14/15	14/15	15/16	16/17	17/18	18/19	Cycle	Priority	Comments
		affordable	unaffordable							
						-	PA SEL DE SEL SEL SEL SEL SEL SEL SEL SEL SEL SE			
Marine Gardens	Pavilion: External & Internal repairs & redecoration					3,500		21	Μ	
	Pavilion: Test & report on electrical installation				300			ω	I	
Northbrook Recreation Ground	Pavilion: External & Internal repairs & redecoration					3,000		ĊΊ	3	
	Pavilion: Test & report on electrical installation	300				350		ω	エ	
	Renew fencing (part)		8,000	8,000				0	Z	
Palatine Park	Pavilion: Test & report on electrical installation			450			500	ω	I	
	Pavilion: External repairs & redecoration				3,000			თ	Г	
Pond Lane Recreation Grd	Pavilion: External repairs & redecoration			3,500				თ	Z	
	Pavilion: Internal repairs & redecoration	2,000						Çī,		
	Pavilion & N/East Barn: Test & report on electrical installation	400				400		ω	I	
	Parks Store: External repairs & redecoration					400		თ	Z	
	Replace boundary fencing		6,000					0	Z	
Rotary Ground	Pavilion & Store: External repairs & redecoration			6,000				ა	Z	
	Pavilion & Store: Internal repairs & redecoration					10,500		51		
	Pavilion & Store: Test & report on electrical installation	400				450		ω	I	
Steyne Gardens	Railings : Redecoration			2,000				ڻ.	_	
	Service cabinet: Test & report on electrical installation	250		300	300	300	350	_	I	
	Works to boundary wall with Highway	5,000		5,000				0	エ	
PUBLIC TOILETS:										
BEACH HOUSE PARK	Old Pavilion: Internal redecoration			850			1,000	ω	≤	
	New Pavilion: Internal redecoration			550			800	З	Z	
BROADWATER GREEN	Internal redecoration	950				1,000		ω	-	
BROOKLANDS, WESTERN RD	External repairs and redecoration	1,500						5	Z	
	Internal redecoration	1,000				1,000		ω	_	
Activities of the second secon	Test & report on electrical installation			200			250	ω	I	
BUCKINGHAM ROAD	External repairs and redecoration				600			ĊΊ	Z	
	Internal redecoration			850			1,000	ω	г	
	Test & report on electrical installation				250			ω	I	
	Renew roof covering	5,000						0	T	
CHURCH HOUSE GARDENS	Internal redecoration	300				350		ω	_	
DOME	External repairs and redecoration				3,200			ω	S	
	Internal redecoration			1,800			1,800	ω	-	
	Test & report on electrical installation	200				250		ω	I	
	Solar reflective treatment to roof	500						5	M	
DURRINGTON RECREATION GROUND Internal redecoration	NC Internal redecoration			450			500	ω	_	

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Comments																																					
Priority		Z	_1	T	Σ		T	Σ		I	M	_	エ		I	M	7	I	Σ		I	M	工	Z	Σ	J	I	Σ	Σ	_1	エ	エ	Σ	٦	Н	Σ	エ
Cycle		5	ო	က	5	က	က	3	3	-	5	3	3	3	-	က	က	က	2	က	က	3	3	2	ო	ო	-	5	2	3	3	-	က	3	3	5	က
18/19			400			1,100				300				750	200	1,400										1,100	250			1,000		250		400			
17/18		006		300	1,500		250		200	250		750	200		150		009	250		400	250	1,000	250	1,200	850		200				250	200	009		250		250
16/17								1,200		200					150												200	1,200				200				650	
15/16			300			1,050				200	1,000			750	150	1,350										1,000	200			850		200		350			
14/15	affordable																																				
14/15	affordable unaffordable			250			200		400	200		700	200		100		200	200	800	350	200	006	200		800		150		1,000		200	150	550		200		200
		FINDON ROAD External repairs and redecoration		Test & report on electrical installation	GEORGE V AVENUE External repairs and redecoration		Test & report on electrical installation	HEENE ROAD External repairs and redecoration		Test & report on electrical installation	HIGHDOWN GARDENS External repairs and redecoration		Test & renort on electrical installation	HOMFEIFI D PARK		Formula renairs and redecoration		Test & report on electrical installation	MANNOD DOADOIDE External ranaire and radecoration	,	Test & report on electrical installation	MARINE GARDENS External & Internal repairs and redecoration		PI ANTATION Solar reflective coat to roof		Internal redecoration	Test & report on electrical installation	POND LANE Solar reflective coat to roof		Internal redecoration	Test & report on electrical installation	PIER Test & report on electrical installation	ANE		Test & report on electrical installation	VICTORIA PARK   External & internal repairs and redecoration	

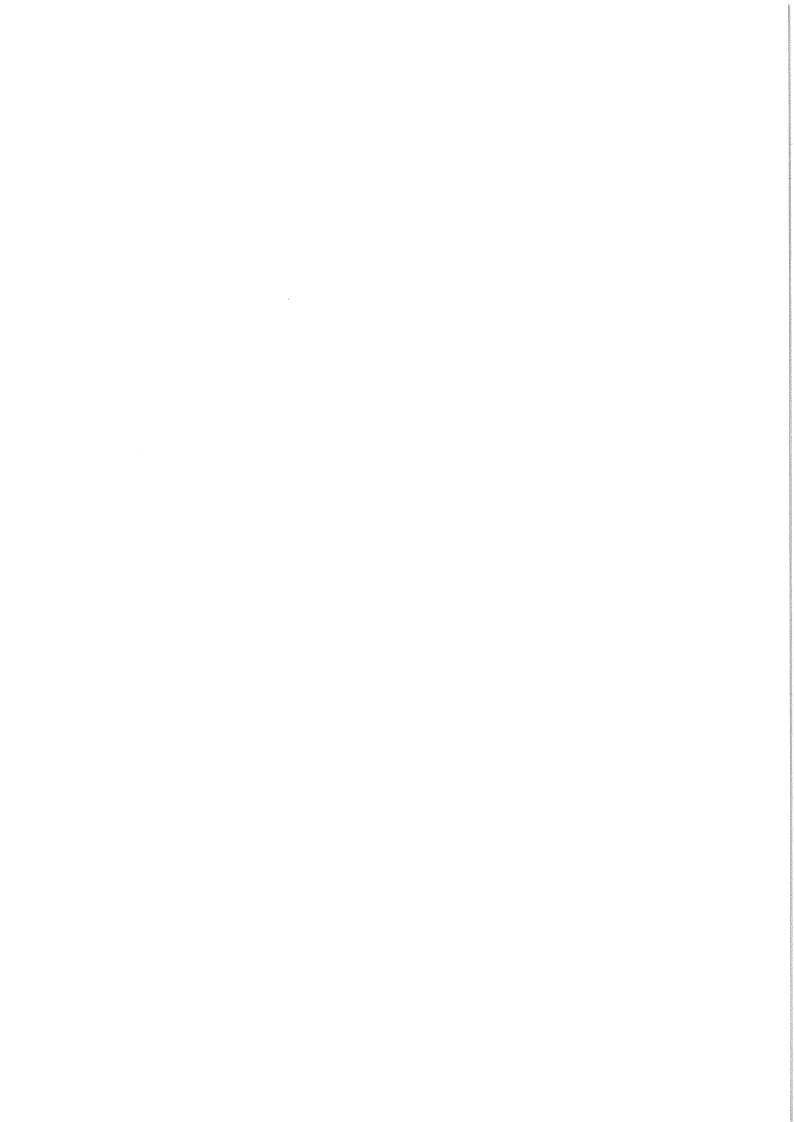
11111		14/15	14/15	15/16	16/17	17/18	18/19	Cycle	Priority	Comments
		affordable	affordable unaffordable							
WAR MEMORIALS	Renovation of South Africa War Memorial			2,500				Οī	-	
	Renovation of Town Hall War Memorial	4,000		4,000	4,000	4,000	4,000	0	≥	phased panel replacement
PUBLIC CLOCKS	Redecorate South Street Clock			650			700	ω		
MONTAGUE & SOUTH ST PRECINCTS	Rotunda & service cabinet: Test & report on electrical installations	200		250	250	250	280	_	I	
GUILDBOURNE CENTRE	Streetlights Chatsworth Rd: Test & report on electrical installation	200						o	エ	
ALLOTMENTS	External repairs & redecoration -amenities buildings/toilets/etc		1,300					ഗ	-	
	Resurfacing of paths and roadways - Chesswood year 1	16,500		16,500	16,500			0	エ	CAPITAL

Item 6 - Appendix B	

		14/15	14/15	15/16	16/17	17/18	18/19	Cycle	Priority	Comments
		affordable u	unaffordable							
			Į.							, and the second
	Totals	2,000	9,500	0	1,500	14,000	6,500			A constant of the constant of
		: =====================================					11 11 11 11 11 11 11 11 11 11 11 11 11			
CM for HEALTH & WELLBEING										
COMMUNITY CENTRES	The state of the s									
Heene Community Centre External repair	External repairs and redecoration					14,000		5	Σ	
Renew flat roof areas	of areas		9,500					0	Σ	defer - imp works
East Worthing Community Centre External repair	External repairs and redecoration						6,500	2	Σ	
Broadwater Parish Rooms External repair	External repairs and redecoration	2,000						22	M	
Durrington Community Centre External repair	External repairs and redecoration				1,500			2	Σ	
and plants and an analysis and										

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		14/15	14/15	15/16	16/17	17/18	18/19	Cycle	Priority	Comments
		affordable	unaffordable							
		-					1			
Meadow Road	External and internal redecoration				4,500			5	_	
	Various Areas: Electrical Test & Teport on communal	200		350	200	200	400	1/3	I	
	Replace asbestos cement wall/roof sheets		80,000					0	Σ	
	Rebuild South Boundary Wall		30,000					0	Σ	
	Replace windows to office		11,000					0	N	
PROPERTIES										
2 Bedford Row*	External repairs and redecoration					2,500		5	I	
WRVS Kitchen, Methold House*	External redecoration of kitchen						1,800	5	工	
23 Eirene Road *	External repairs and redecoration		3,500					5	7	
	Renew roof covering		20,000					0	M	capital reserve
11 North Street*	External repairs and redecoration		20,000					5	I	inc replacement windows
	Resurface car park		2,500					0	M	
Colonnade House*	External repairs and redecoration		15,000					5	Δ	
	Upgrade access provision to roof		3,500					0	ェ	
	Communal areas: Test & report on electrical installations						200	5	н	
	Renewal of metal windows		30,000					0	I	
	Interior decs to communal areas		3,000				3,000	4	H ·	
Chompers restaurant*	Renew asphalt roof		8,000					0	M	
7 High Street*	External repairs and redecoration		4,000					5	Н	
	Communal areas: Test & report on electrical installations						200	5	I	
	Renew roof covering		18,000					0	I	TO THE CONTRACT OF THE CONTRAC
	Interior decs to communal areas		3,000				3,000	4	Н	
52 Ann Street*	External repairs and redecoration		1,000					5	Н	
	Test and report on electrical installation	150				200		3	н	
24 Marine Place - drop in centre	Exterior repairs & redecoration			2,500				5	Σ	
	Resurface car park		000'6					0	M	
22 Marine Place - Foreshore store	Test and report on electrical installation				200			က	т	
* essential works only possible sale										
CIVIC CENTRE AREA	Hardsurface/Path maintenance to Central Clinic area		9,500	9,150				0	Σ	
WHITEWAYS, LITTLEHAMPTON RD	Test & report on electrical installation							10	Н	Carried out 11/12
	External repairs and redecorations					5,000		5	٦	0.00



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